

**Project Final Report for
Professional Services Advancement Support Scheme (“PASS”)**

1. Project Details

- 1.1 Project Reference No. :** PS182002
- 1.2 Project Title :** Belt and Road Cross-Professional Advancement Programme
- 1.3 Grantee :** The Hong Kong Polytechnic University (PolyU)
- 1.4 Collaborating Organisation(s) :** (i) Nil
(ii)
- 1.5 Implementation Agent(s) :** (i) Nil
(ii)
- 1.6 Sponsoring Organisation(s) :** (i) Hong Kong Pei Hua Education Foundation
(ii)
- 1.7 Consultant(s) :** (i) Prof Albert CHAN - Programme Director
(ii)
- 1.8 Project Co-ordinator :** (Name) May LO (Post title) Assistant Director
- 1.9 Deputy Project Co-ordinator :** (Name) Meng Lei Monica CHEN (Post title) Senior Manager
- 1.10 Project Period (duration) :** from 01/11/2018 to 31/3/2022 (41 months)
- 1.11 Major Beneficiary Sector(s) :** Accounting-related, Legal, Building and Construction-related services
- 1.12 Approved PASS Grant (HK\$) :** 2,323,000

2. Project Implementation

2.1 Project Summary

(Please give a summary of the project including objectives, deliverables and target professional service sectors within 100 words.)

The project aims to meet the following objectives through a half-day conference, seven 1.5-day workshops and two half-day cross professional practices sharing and networking sessions:

- **Bridging the knowledge gap** by promoting an exchange of Belt and Road knowledge and sharing business experience among the Hong Kong professionals, especially in the areas of infrastructure development. The wide range of discussions and sharing in this programme will enhance participants' professional knowledge on areas such as the business practices, culture, law and regulations in the Belt and Road countries.
- **Fostering a culture of collaboration** to enable Hong Kong professionals and Mainland enterprises to "go out" and collaborate with their counterparts along the Belt and Road countries.
- **Offering a robust, practical and accessible platform** to facilitate Hong Kong professionals to exchange views on multilateral co-operation and new market opportunities arising from the Belt and Road Initiative.
- **Offering unique networking opportunities** for Hong Kong professionals, business leaders, industry experts and government officials from the Belt and Road countries to increase exchanges and explore market opportunities arising from the Belt and Road Initiative.

2.2 Project Deliverables

(Please compare the actual results achieved with the agreed targets for each item.)

Agreed Targets		Actual Results Achieved (Please submit copies of all relevant supporting materials, e.g. proceedings, attendance records.)	
Date / Deliverables (with quantity)	Beneficiaries (estimated no. of local / non-local participants)	Date / Deliverables (with actual quantity)	Beneficiaries (actual no. of local / non-local participants)
01/12/2018 to 30/10/2019 One half-day conference in Hong Kong to enhance the knowledge of Hong Kong professionals on the latest developments and associated market opportunities of the Belt and Road countries/region and enhance exchange with business leaders	200 participants (including 140 Hong Kong professionals in accounting, legal, building and construction sectors and 60 others such as senior executives from enterprises/ companies)	<u>Completed</u> 12/12/2018 One half-day conference	Over 650 participants (including 227 Hong Kong professionals in accounting, legal, building and construction sectors) (For total participants: 325% of target met) (For Hong Kong professionals: 162% of target met)
01/12/2018 to 30/10/2019 Seven 1.5-day workshops in Hong Kong to explore market opportunities	350 participants (including 245 Hong Kong professionals in accounting, legal, building and construction sectors and 105 others such as	<u>Completed</u> 25 - 26/01/2019 1 st Workshop: "Feasibility Study on Belt and Road Projects"	40 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)

Agreed Targets		Actual Results Achieved <i>(Please submit copies of all relevant supporting materials, e.g. proceedings, attendance records.)</i>	
<i>Date / Deliverables (with quantity)</i>	<i>Beneficiaries (estimated no. of local / non-local participants)</i>	<i>Date / Deliverables (with actual quantity)</i>	<i>Beneficiaries (actual no. of local / non-local participants)</i>
arising from the Belt and Road Initiative and enhance the capacity of Hong Kong professionals to participate in infrastructure development of the Belt and Road countries/regions (each includes at least two guest speaker sharing sessions and one lunch talk)	representatives from enterprises and other financial sectors)	<p>15 - 16/02/2019</p> <p>2nd Workshop: “Financing the Belt and Road Initiative”</p> <p>29 - 30/03/2019</p> <p>3rd Workshop: “Managing Risks in Belt and Road Projects”</p> <p>14 - 15/06/2019</p> <p>4th Workshop: “Cross-Cultural Management of Belt and Road Projects”</p> <p>30 - 31/08/2019</p> <p>5th Workshop: “International Project Management and Relational Contracting System”</p> <p>20 - 21/09/2019</p> <p>6th Workshop: “Dispute Management and Law for International Project”</p> <p>8 - 9/11/2019</p> <p>7th Workshop: “Integrated Project Management”</p>	<p>31 participants (including 22 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>49 participants (including 32 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>39 participants (including 20 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>39 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>34 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>36 participants (including 25 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>(For total participants: 77% of target met)</p> <p>(For Hong Kong professionals: 77% of target met)</p>
01/12/2018 to 30/10/2019 Two 1.5-day sharing and networking sessions in	300 participants (including 210 Hong Kong professionals in accounting, legal, building and construction sectors)	<u>Completed</u> 31/05/2019 1 st Session: “Hong Kong as a Gateway to the	170 participants (including 85 Hong Kong professionals in accounting, legal, building and construction sectors)

Agreed Targets		Actual Results Achieved <i>(Please submit copies of all relevant supporting materials, e.g. proceedings, attendance records.)</i>	
<i>Date / Deliverables (with quantity)</i>	<i>Beneficiaries (estimated no. of local / non-local participants)</i>	<i>Date / Deliverables (with actual quantity)</i>	<i>Beneficiaries (actual no. of local / non-local participants)</i>
Hong Kong to promote cross-sector professional exchanges on Belt and Road projects	and 90 others such as representatives from enterprises)	Belt and Road Countries: Perspectives from Regional Leaders” 02/12/2021 2 nd Session: “China's Perspective and Digital Economy in a Post-pandemic World”	180 participants (including 104 Hong Kong professionals in accounting, legal, building and construction sectors) (For total participants: 116% of target met) (For Hong Kong professionals: 90 % of target met)

2.3 Project Promotion and Dissemination

(Please compare the actual means used / outcomes with the agreed activities for each item.)

Agreed Activities	Actual Means Used / Outcomes <i>(Please submit copies of all relevant supporting materials, e.g. posters, leaflets, invitation letters, publications, website printouts, dissemination e-mails, newsletters, feedback surveys and analysis.)</i>
(a) For Project Promotion:	
Produce programme web-site, promotion leaflets/flyers, posters, programme brochure and promotion videos with programme snapshots and participant testimonials	Programme web-site was launched to introduce the programme to the general public. (https://www.polyu.edu.hk/iaee/for-individuals/belt-and-road-cross-professional-advancement-programme/) . Programme brochure and flyers were produced and distributed at the conference, workshops, and sharing sessions. Programme videos were produced and uploaded on web-site to share with the public the snapshots of the project activities.
Produce promotion materials for various channels	PolyU Knowledge Transfer and Entrepreneurship Office and Institute of Advanced Executive Education sent out the promotion materials to their business contacts and PolyU alumni of relevant faculties and departments. Supporting organisations were invited to help disseminate the conference, workshops, and sharing session promotion materials to their members.
Plan and implement relevant promotional campaign	
Invite target audiences to the programme	
Recruit participants to the programme	
(b) For Dissemination of Project Deliverables:	
Uploading the training materials, video and speeches from the guest speakers of the conference, workshop, and sharing sessions to the website	The training materials and video of all deliverables were uploaded to PolyU OneDrive and the programme website. https://polyuit-my.sharepoint.com/:f/g/personal/bnr CPA_polyu_edu_hk/EpZ99GYFTIIMn50S8FvLGO0BFPZZphXP4nvTremztBRotw?e=LByhMw

Agreed Activities	Actual Means Used / Outcomes <i>(Please submit copies of all relevant supporting materials, e.g. posters, leaflets, invitation letters, publications, website printouts, dissemination e-mails, newsletters, feedback surveys and analysis.)</i>
	(https://www.polyu.edu.hk/en/iaee/for-individuals/belt-and-road-cross-professional-advancement-programme/) The link will be shared to all workshops participants
Conducting feedback survey	Feedback surveys were conducted at the end of all deliverables.

3. Achievements and Grantee's Evaluation of the Project

3.1 Number of participants and eligible beneficiaries

Project Deliverables	Eligible Number of Beneficiaries (if known)
(i) One half-day conference (Completed on 12/12/2018)	Over 650 participants (including 227 Hong Kong professionals in accounting, legal, building and construction sectors)
(ii) Seven 1.5-day workshops	
(a) 1 st Workshop: “Feasibility Study on Belt and Road Projects” (Completed on 25 - 26/01/2019)	40 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)
(b) 2 nd Workshop: “Financing the Belt and Road Initiative” (Completed on 15 - 16/02/2019)	31 participants (including 22 Hong Kong professionals in accounting, legal, building and construction sectors)
(c) 3 rd Workshop: “Managing Risks in Belt and Road Projects” (Completed on 29 - 30/03/2019)	49 participants (including 32 Hong Kong professionals in accounting, legal, building and construction sectors)
(d) 4 th Workshop: “Cross-Cultural Management of Belt and Road Projects” (Completed on 14 - 15/04/2019)	39 participants (including 20 Hong Kong professionals in accounting, legal, building and construction sectors)
(e) 5 th Workshop: “International Project Management and Relational Contracting System” (Completed on 30 - 31/08/2019)	39 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)
(f) 6 th Workshop: “Dispute Management and Law for International Project” (Completed on 20 - 21/09/2019)	34 participants (including 30 Hong Kong professionals in accounting, legal, building and construction sectors)
(g) 7 th Workshop: “Integrated Project Management” (Completed on 8 - 9/11/2019)	36 participants (including 25 Hong Kong professionals in accounting, legal, building and construction sectors)

<p>(iii) Two half-day sharing and networking sessions</p> <p>(a) 1st Session: “Hong Kong as a Gateway to the Belt and Road Countries: Perspectives from Regional Leaders” (Completed on 31/05/2019)</p> <p>(b) 2nd Session: “China's Perspective and Digital Economy in a Post-pandemic World” (Completed on 02/12/2021)</p>	<p>170 participants (including 85 Hong Kong professionals in accounting, legal, building and construction sectors)</p> <p>180 participants (including 104 Hong Kong professionals in accounting, legal, building and construction sectors)</p>
--	--

3.2 Feedback from participants / users / professional services sectors

Overall the feedback was very positive. Over 93% of participants were satisfied with the teaching quality of the programme with an overall score of 4 or above on a 5-point scale.

Over 92% of participants were very satisfied with their learning experience with an overall score of 4 or above on a 5-point scale.

For overall gains in learning or development, over 90% of participants were very satisfied with an overall score of 4 or above on a 5-point scale.

For overall assessment of the programme, 92% of participants were very satisfied with an overall score of 4 or above on a 5-point scale.

Majority of the participants mentioned that the design of the programme was very comprehensive and unique. The participants were inspired by the academic knowledge of PolyU professors and the insightful sharing delivered by the renowned business leaders and industry professionals who have extensive experience in the Belt and Road projects. They also appreciated the information shared by the Consul Generals of different Belt and Road countries including Pakistan, Kazakhstan and Nigeria etc. during the lunch talks which has deepened their understanding of the business environment of the country. Moreover, participants particularly valued the networking sessions which have provided them excellent opportunities to explore multilateral collaboration.

3.3 Dissemination of project deliverables to relevant professionals

25 supporting organisations were invited to help disseminate the promotion materials of the conference, workshops and sharing sessions to their members. They were invited to nominate their members to join all the activities. In total, over 600 Hong Kong professionals in accounting, legal, building and construction sectors have joined our Programme.

3.4 PASS and other objectives reached *(May choose more than one)*

- Increasing the exchanges and co-operation of Hong Kong's professional services with their counterparts in external markets
- Promoting relevant publicity activities
- Enhancing the standards and external competitiveness of Hong Kong's professional services
- Others

Please elaborate on how the objective(s) was/were met:

The Programme provided a platform where the PolyU's academic staff, the practitioners of Belt and Road projects and the government officials of Belt and Road countries can share the knowledge of Belt and Road with the target participants who were mainly Hong Kong professionals and thereby increased their competitiveness in the respective areas.

Through organizing a series of well-structured activities, the Programme participants who comprise professionals from legal, accounting, building and construction sectors as well as business leaders from Chinese state-owned enterprises with extensive Belt and Road experience exchanged views and practical experience, and arose interest towards Belt and Road initiative. This paved the way for cooperation in the future.

The Programme outcomes were also shared with members of over 25 professional bodies which are the supporting organizations of the Programme to promote Belt and Road initiative and the role of Hong Kong professionals in this initiative.

In addition, the Programme activities and deliverables were uploaded on PolyU's website for access to the public.

3.5 Overall achievements of the project

Sponsored by Hong Kong Pei Hua Education Foundation and supported by 25 organizations and professional bodies, the Programme has successfully delivered all the activities as planned, i.e. one conference, seven workshops and two networking sessions. It engaged 1,268 participants (representing 149% of the target) of which 605 are professionals from the finance, accounting, construction, engineering and legal sectors (representing 102% of the target). More than 40 facilitators and guest speakers were invited to share with the participants their belt and road experiences and their valuable insights. The speakers were prominent business leaders from Chinese enterprises and international firms. Moreover, Consul Generals or representatives from Belt and Road countries including Pakistan, Kazakhstan, Malaysia, Nigeria and Russian were invited to share the latest development in their countries. Details of supporting organizations, participant and speaker profiles are listed as below.

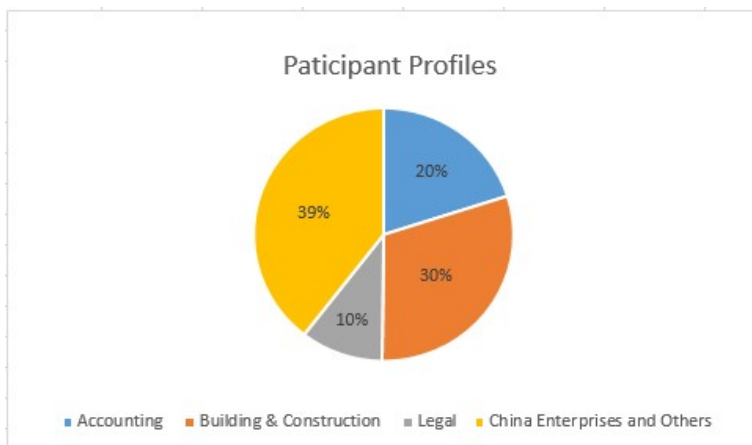
List of Supporting Organizations:

1. ACCA Hong Kong	16. Institution of Public Private Partnerships
2. Asian Academy of International Law	17. Joint Mediation Helpline Office
	18. Mainland-Hong Kong Joint Mediation

3. Association of Consultant Quantity Surveyor
4. China International Contractors Association
5. China Real Estate Chamber of Commerce Hong Kong and International Chapter Limited
6. eBRAM Centre
7. Hong Kong Bar Association
8. Hong Kong Business Accountants Association
9. Hong Kong Construction Association
10. Hong Kong Institute of Certified Public Accountants
11. Hong Kong Institute of Urban Design
12. Hong Kong International Arbitration Centre
13. Hong Kong Mediation and Arbitration Centre
14. Hong Kong Mediation Centre
15. Hong Kong Professionals And Senior Executives Association

Center
19. Professional Insurance Brokers Association
20. The Association of Architectural Practices
21. The Association of Consulting Engineers of Hong Kong
22. The Hong Kong Chinese Enterprises Association
23. The Hong Kong Institute of Surveyors
24. The Hong Kong Institution of Engineers
25. The Hong Kong Registered Contractors Association

Participant Profiles:



PolyU Academia (in alphabetical order)

1. Ir. Prof. Albert P.C. Chan
Dean of Students, PolyU
Programme Director,
Belt and Road Cross-Professional Advancement Programme
2. Dr. Daniel Wai Ming Chan
Associate Professor and Associate Head (Teaching),
Department of Building and Real Estate, PolyU
3. Prof. Edwin Chan
Professor,
Department of Building and Real Estate, PolyU
4. Dr. Chan Man Wai

Professor of Practice,
Department of Building and Real Estate, PolyU

5. Ir Prof. T.C. Edwin Cheng
Dean, Faculty of Business

6. Dr. Chiang Yat Hung
Adjunct Professor,
Department of Building and Real Estate, PolyU

7. Prof. Eddie Hui, MH
Professor and Associate Head,
Department of Building and Real Estate, PolyU

8. Prof. Patrick Lam
Professor,
Department of Building and Real Estate, PolyU

9. Prof. Haitian Lu
Associate Dean, (External Relations and Development),
Faculty of Business, PolyU

10. Dr. Francis Ming Fung Siu
Assistant Professor,
Construction and Real Estate Management,
Department of Building and Real Estate, PolyU

11. Prof. Xinpeng Xu
Director,
Faculty of Business - Belt and Road Centre, PolyU

12. Dr. Shaojun Zhang
Deputy Director,
Faculty of Business – Belt and Road Centre, PolyU

Guest Speakers (in alphabetical order)

International Companies	Chinese State-owned Enterprises	Consul Generals or Representatives
<p>1. Mr. Ben Bury Partner, Holman Fenwick Willan</p> <p>2. Mr. Ajith Nivard Cabraal The 12th Governor, Central Bank of Sri Lanka, from July 2006 to January 2015.</p>	<p>1. Mr. Chang Zhongjiao President, State Grid Brazil Holding S.A.</p> <p>2. Dr. Qu Jian Vice President, China Development Institute (CDI)</p>	<p>1. Ms. Noor Ezzwanee Ahmad Trade Commissioner, Consulate General of Malaysia - Trade Section, MATRADE Hong Kong</p> <p>2. Mr. Abdul Qadir Memon Consulate General of Pakistan</p>

<p>3. Mr. Michael Camerlengo Partner, Infrastructure Advisory, KPMG</p> <p>4. Mr. Joseph Chan Chairman, Silk Road Economic Development Research Center</p> <p>5. Ir. Walter Chan Founder Member and Chairman, The Institution of Public Private Partnerships</p> <p>6. Mr. Han Chen Senior Vice President, Analytics Guy Carpenter & Company, Limited, Hong Kong</p> <p>7. Ms. Sarah Chin Chief Operating Officer, Tax & Legal, Deloitte Global Leader, Asia Pacific International Core of Excellence (APICE)</p> <p>8. Ms. Heidi Chui Partner, Stevenson, Wong & Co.</p> <p>9. Mr. Kelvin Ho Partner, Corporate Finance Advisory, Deloitte China China FA France Corridor Lead, Silk Connect, Deloitte Global</p> <p>10. Mr. Gilbert Kwok Partner, Hong Kong, Clyde & Co</p> <p>11. Mr. Derek Lai Vice Chair, Deloitte China Silk Connect Leader, Deloitte Global</p>	<p>3. Ms. Wang Weifang Deputy Director, Asset Finance Department China National Machinery Industry Co. Ltd. (Sinomach)</p> <p>4. Mr. ZHANG Xinlin Chief Financial Officer, China Three Gorges South Asia Investment Limited</p> <p>5. Mr. Zhang Zhenyu Director, Vice President, China Everbest Development International Limited</p> <p>6. Mr. Zhou Jiayi Executive Vice President, POWERCHINA International Group Limited</p>	<p>3. Mrs. Inex Omamoke Jaho-Herbert Consul of Nigeria</p> <p>4. Mr. Igor I. Sagitov Consul General of the Russian Federation in the Hong Kong SAR and the Macao SAR, PRC.</p> <p>5. Mr. Timur Temirkhanov Consul of Kazakhstan</p>
--	---	---

<p>12. Dr. Lai Yuk-fai, Stephen Managing Director, Rider Levett Bucknall Limited</p> <p>13. Mr. Daniel Lam, SBS, JP Chief Executive Officer, eBRAM Centre Limited</p> <p>14. Mr. James Law, JP Founder, Chairman and CEO, James Law Cybertecture</p> <p>15. Mr. Felix Lee Executive Director, UMP Healthcare Holdings</p> <p>16. Mr. Stephen Lee Chief Executive Officer, Chun Wo Construction Holdings Company Limited</p> <p>17. Mr. Thomas Leung Mainland China & HK Deputy Markets Leader and South China Markets Leader, PWC</p> <p>18. Ir. Alan M. F. Tam Project Controller (Construction), Hopewell Construction Company Limited</p> <p>19. Mr. Christopher Tan Corporate Finance and Capital Projects & Infrastructure Leader, PWC</p> <p>20. Mr. Michael Ross Vice Chairman, Charoen Pokphand Group</p> <p>21. Mr. Elliott Suen Executive Director, Marga Group</p> <p>22. Mr. Wang Bing Deputy Chief Executive, Bank of China (Hong Kong) Limited</p>		
--	--	--

<p>23. Ms. Jocelyn Wang Chief Executive Officer and Member of Board of Directors, CEB International</p> <p>24. Mr. Caesar Wong Managing Director – China Business Services, RSM Tax Advisory (Hong Kong) Limited</p> <p>25. Mr. Pat-Nie Woo Partner, Business Reporting and Sustainability, KPMG</p>		
--	--	--

Professional Bodies	
<p>1. Mr. Nick Chan, MH Chairman, eBRAM Centre</p> <p>2. Sr Dick Kwok Ngok Chung President, The Hong Kong Institute of Surveyors</p> <p>3. Mr. Fang Qiuchen Chairman, China International Contractors Association</p> <p>4. Mr. Eric Tong President, Hong Kong Institute of Certified Public Accountants</p>	<p>5. Sr Augustine Wong Ho Ming Executive Director, Henderson Land Development Co. Limited</p> <p>6. Mr. Peter M. K. Wong, BBS,JP Chairman, M K Corporation Ltd Deputy of the 12th National People's Congress</p> <p>7. Mr. Yeung Yeung Director of the Department of Comprehensive</p> <p>8. Ir Ringo S M Yu President, The Hong Kong Institution of Engineers</p>

The Project Final Report is prepared by the Grantee.